The South Saskatchewan Hospital Centre

Annual Report 1985-86

PLAINS HEALTH CENTRE

PASQUA HOSPITAL

WASCANA HOSPITAL

Vocational Rehabilitation is one of the many outpatient programs offered by Wascana Hospital.

November '87

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8	9	10	11	12	13	14
15	16	17	18	19	20	21
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December '87

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Report of the Chairman

Edie Rittinger

It is indeed my pleasure to report on the activities of the Board of Governors during the year April 1, 1985 to March 31, 1986.

A major and significant event occurred on June 27, 1985, when Phase III of the Pasqua Hospital Regeneration project was officially opened. This phase consisted of the opening of 273 inpatient beds, the delivery/labor suite, nursery, laboratory and Coronary Care Unit. Throughout June and early July, staff moved patients from the old nursing units into the bright, new building. A special thank you is extended to all staff involved in the strenuous task of moving beds with patients and their belongings to the new facility.

The donation of $50,000.00 from local businessman, Huddy Bell and family, greatly assisted in the renovation and redecoration of the Psychiatric Unit at Pasqua Hospital. Mr. Bell and his family were recognized at an opening of the unit in October.

The Board welcomed an announcement by the Honourable Graham Taylor, Minister of Health, that new C.T. Scanners would be purchased for the Pasqua Hospital and Plains Health Centre, as well as 4 others to be located in the province's major hospitals. Renovations to accommodate the unit at Pasqua Hospital are nearing completion, with installation scheduled for the summer of 1986. The replacement unit for the Plains Health Centre is expected to occur in late 1986 or early 1987. The availability of a scanner at Pasqua Hospital will not only reduce the waiting time for this procedure but will enhance the treatment program for cancer patients.

One of the Board's main objectives for this year was the establishment of Quality Assurance Programs to meet the accreditation guidelines as well as to monitor hospital activities. Excellent progress has been made in this regard. The commitment made by Administration, Department Heads, and Medical Staff to complete this program is sincerely appreciated by the Board.

Some changes in Board membership occurred during the year with the resignations of Mrs. Sandra Hextall, Mrs. Melanie Heenan, Mr. Stan Lissack, Mr. Sorrel Steinberg and Mr. Mike Costello. Sincere appreciation is expressed to each of these individuals for their diligent efforts on behalf of the Centre during their terms of office.

The Board welcomed the following new members: Ms. Caroline McGillivray of Weyburn, Ms. Linda Baker, Dr. Clifford Comrie, and Mr. Kelly Simes, all from Regina.

The re-opening of the Department of Nuclear Medicine (Plains Health Centre) occurred in October 1985 with the appointment of Dr. Eric Lepp as Head of the Department. The department had been closed for six months.

Dr. Con Rusnak, who had served as Head of the Department of Surgery (Plains Health Centre) for 11 years, resigned to resume private practice in Victoria, B.C. Dr. Robert Cameron was appointed Head of the Department near year end, having served as Acting Head since January.

The Board gave approval to install the SL-1 telephone system in both institutions to replace the outdated systems. Installation of the system began in March.

In August 1985, approval was granted to renovate the 4th floor of the old section of Pasqua Hospital to construct office suites for rental by local physicians. A number of the suites were completed and occupied by March 31.

The end of the fiscal year also brought the completion of transfer arrangements from the South Saskatchewan Hospital Centre to the Wascana Rehabilitation Centre Board for the operation of Wascana Hospital. At this time, we say farewell to the staff of Wascana Hospital and extend our very best wishes for a successful future.

On behalf of the members of the Board a sincere thank you to the Staff, Administration, Auxiliary and Volunteers, of Pasqua Hospital and the Plains Health Centre for their dedication and diligence in providing for the needs of our patients throughout the year.

Edie Rittinger
Chairman
Board of Governors

The Board of Governors

Ms. Edie Rittinger - Chairman
Dr. Reid Robinson - Vice Chairman
Mr. Dick Bailey
Ms. Linda Baker
Dr. Clifford Comrie
Miss Isabel Colvin
Mr. Ned Dudley
Dr. Ian McDonald
Ms. Caroline McGillivray
Mr. Ernie Moen
Mr. Kelly Simes
Dr. Ian Wood

(as at March 31, 1986)

Report of the Executive Director

Harvey Fox

Changes and challenges continue to highlight the activities within the South Saskatchewan Hospital Centre.

Organizationally, changes have developed with the ongoing discussions to complete the transfer of Wascana Hospital to the jurisdiction of the Wascana Rehabilitation Centre Board. The majority of change centered around negotiations for shared services, integrated departments and financial aspects. The year of discussions culminated with the official date of transfer set at April 1, 1986.

Murray Martin, who had been administrator of Pasqua Hospital since 1976, resigned in December to assume a Vice-President position with Sunnybrook Medical Centre in Toronto. While recruitment was underway, Bob Allen, an Assistant Administrator, was named Acting Administrator.

Bernie McCallion, well-known in the health-care field in Saskatchewan, was appointed Administrator in March 1986, replacing Mr. Martin.

In conjunction with the impending transfer of Wascana Hospital, space was renovated in the old section of Pasqua Hospital, to facilitate a move of the Personnel/Payroll function to that facility. The move, completed in October, centralized the majority of the personnel/payroll functions at Pasqua Hospital.

Challenge has become a common place word as we strive to meet the present and future needs of our patients and the Centre.

Coupled with rising costs of equipment and supplies and increased demand for services, we are continually faced with budgetary problems. Efforts to maintain service within financial constraints received constant review and the involvement of administrative staff and department heads in monitoring expenditures is welcomed and commended. These financial concerns are consistent with those experienced by health-care institutions across the country and require ongoing discussion with all involved in the provision of health-care.

We were participants in the Budget Review Task Force which was established in 1985 to review the Budgeting and Funding Systems in the Province. The Task Force presented its report in November to the Department of Health and has been asked to continue on in an advisory capacity to Saskatchewan Hospital Services Plan on Baseline Review and Implementation of the recommendations. It is anticipated that a number of the recommendations will be implemented for 1986-87 fiscal year and the ground work will be laid for further implementation of recommendations in future years.

Consistent with the need to monitor and plan for the future, the Board and Administration have developed an initial Long Range Strategic Plan and established a committee to formalize the plan. When completed, the plan will provide further direction and review of the mission of the South Saskatchewan Hospital Centre for the future.

During the past year, two training programs at Pasqua Hospital received accreditation status -the Internship Program and the Cytotechnology Program. At the Plains Health Centre, the Occupational Therapy Department received Field Work accreditation status allowing the department to accept students for training.

We have been able to cope with the changes and challenges of 1985-86 but only with the assistance of the Board, Management, Department Heads, Staff, Medical Staff and Auxiliary/Volunteer groups. On behalf of the Senior Management Group, I wish to thank them all and commend them for their efforts and dedication.

Harvey H. Fox
Executive Director

The Senior Management Group

Mr. Harvey Fox - Executive Director
Mr. Murray Martin - Administrator, Pasqua Hospital (resigned December 31, 1986)
Mr. Dick Chinn - Administrator, Plains Health Centre
Mr. Robert Osiowy - Administrator, Wascana Hospital
Mr. Bob Allen - Acting Administrator Pasqua Hospital
Mr. John Allen - Director of Finance
Mr. Stan Hayter - Director of Personnel
Mr. Jim Morris - Director of Planning

(as at March 31, 1986)

Pasqua Hospital

A Division of the South Saskatchewan Hospital Centre

Medical Staff*

Chief of Staff . . . . . Dr. W. D. MacRae
Deputy Chief of Staff . . . Dr. G. R. Heinrich

Officers of the Medical Staff Organization

President . . . . . Dr. T. A. Wigmore
Vice-President . . . . . Dr. M. W. Thakre
Secretary-Treasurer . . . . . Dr. M. D. Casey

Heads of Departments

Anaesthesia . . . . . Dr. G. R. Heinrich
Cancer Services . . . . . Dr. H. G. Whiston
Emergency Medicine . . . Dr. J. C. O'Carroll
Family Medicine . . . . . Dr. B. W. Laursen
Medicine . . . . . Dr J. D. McHattie
Nuclear Medicine . . . . . Dr. M. H. Malik
Obstetrics & Gynecology . Dr. J. K. Murphy
Pathology . . . . . Dr. M. J. Shields
Pediatrics . . . Dr. K. J. Moffitt, Acting Head
Psychiatry . . . . . Dr. D. K. MacRae
Radiology . . . . . Dr. B. H. Davidson
Surgery . . . . . Dr. W. D. MacRae

Chiefs of Service

General Surgery . . Dr. D. S. Ahmed
Ophthalmology . . Dr. W. R. Griffith
Orthopedics . . . Dr. J. R. S. Froggatt
Otolaryngology . . Dr. F. J. Frederick
Urology . . . . . Dr. R. W. Bridge
Dental Surgery . Dr. J. A. B. Robinson

*As at March 31, 1986

Plains Health Centre

A Division of the South Saskatchewan Hospital Centre

Medical Staff*

Officers of the Medical Staff Organization

President . . . . . Dr. B. Bachynski
Vice-President . . . . . Dr. N. Verdejo
Secretary . . . . . Dr. E. Alport

Chairman, Medical Advisory Committee

Dr. W. G. Brown

Heads of Departments

Anaesthesia . . . . . Dr. G. H. Hodgson, Acting Head
Emergency Services . . . . Dr. J. C. O'Carroll
Family Medicine . . . . . Dr. M. A. Spooner
Medicine . . . . . Dr. M. A. Boctor

Chiefs of Sections

Endocrinology . . . . . Dr. M. A. Boctor
General Internal Medicine . . . . . Dr. G. E. Sinclair
Cardiology . . . . . Dr. G. Garbe
Neurology . . . . . Dr. C. P. Nair
Rheumatic Disease . . Dr. G. A. Fagnou
Infectious Diseases . . . . . Dr. C. Sinave
Gastroenterology . . . . . Dr. M. Larsen
Intensive Care Unit (Director) . . . . . Dr. J. Brown
Nuclear Medicine . . . . . Dr. E. Lepp
Pathology . . . . . Dr. D. Dexter
Radiology . . . . . Dr. W. G. Brown
Surgery . . . . . Dr. R. Cameron

Chiefs of Sections

General Surgery . . . . . Dr. R. Cameron
Plastic Surgery . . . . . Dr. E. Alvarez
Urology . . . . . Dr. C. C. Krause
Orthopedics . . . . . Dr. B. Bachynski
Neurosurgery . . . . . Dr. K. Kumar
Cardiovascular Thoracic Surgery . . . . . Dr. E.F.G. Busse

*As at March 31, 1986

Wascana Hospital

A Division of the South Saskatchewan Hospital Centre

Medical Advisory Committee*

Medical Advisory Committee

Dr. N. Ficzycz, Chairman
Dr. B. Bachynski
Dr. R. W. Bridge
Dr. I. M. Thom
Dr. P. K. B. White
Dr. T. A. Wigmore
Dr. B. P. Duncan
Dr. W. Klassen
Dr. R. B. Babchuk

Executive Committee of The Medical Advisory Committee

Dr. N. Ficzycz, Chairman
Dr. I. M. Thom
Mr. H. H. Fox
Mr. R. G. Osiowy

*As at March 31, 1986

The Services S.S.H.C. Provides

Each division within the South Saskatchewan Hospital Centre offers services unique to the institution. Combined, the hospitals encompass the majority of health needs. Listed below are the major services in each facility:

Pasqua Hospital

Anaesthesia
*Cancer Services
Emergency
Family Medicine
Medicine
Nuclear Medicine
*Obstetrics and Gynecology
Pathology
*Pediatrics
*Psychiatry
Radiology
Surgery — General
*Ophthalmology
Orthopedics
*Otolaryngology
Urology
Dental Services

Plains Health Centre

Anaesthesia
Emergency
Family Medicine

Medicine — *Cardiology
Internal Medicine
*Neurology
*Rheumatic Disease
Nuclear Medicine
Pathology
Radiology
Surgery — General
*Cardiovascular/Thoracic
*Neurosurgery
Orthopedics
Plastic/Reconstructive
Urology

Wascana Hospital

*Active Rehabilitation (adult and children)
*Industrial Injury (WCB)
*Extended Care
*Veterans Services (inpatient services to Department of Veteran's Affairs)

*specialty services provided within one facility and not duplicated in the other two divisions.

Our Fundraising Program

The Board of Governors of the South Saskatchewan Hospital Centre wishes to express its gratitude to the ever-increasing number of individuals, businesses and community organizations who have generously donated funds or equipment during the past year. These donors have recognized that private donations can greatly assist us to provide the best possible care to our patients.

The following individuals, businesses and community organizations have each donated in excess of $1,000.00 to the South Saskatchewan Hospital Centre.

Individual Donations

Mr. and Mrs. Al Abdoulah
Mr. Mike Balog
Mr. and Mrs. Huddy Bell
Mr. and Mrs. J. E. Bottomley
Mr. John Brooks
Mr. William A. Christie
Mr. Alex Demchuk
Dr. and Mrs. A. E. Eistetter
Mr. and Mrs. Anton Englot
Mr. and Mrs. Alick Ferris
Ms. Caroline Fruman
Mrs. Ethel Grandison
Mr. Fred L. Graven
Mr. & Mrs. James W. Hamilton
Mr. and Mrs. Harold Howard
Mrs. Marjorie Kaltenbruner
Mr. Samuel A. Kelley
Mrs. Phyllis M. Lamb
David and Agnes Law
Mr. Jack MacKellar
Dr. and Mrs. M. H. Malik
Mrs. Catherine Marko
Dr. J. A. McGregor
Mrs. Ellen C. Motter
Mr. William G. Rudichuk
Mrs. Molly Shadurski
Mr. Jack Sharp
Mr. Sorrel Steinberg
The Catherine Collier Trust Fund
The Rivera Family
Mr. C. J. (Cy) Townsend
Mrs. Ema Wallace (Deceased)
Mr. and Mrs. August Weger
Dr. and Mrs. T. A. Wigmore
Mr. and Mrs. Fred Zech

Businesses and Community Organizations

Acme Rentals Limited
Army and Navy Department Store Limited
Bank of Montreal
Bank of Nova Scotia
Beth Jacob Synagogue Sisterhood
Capital Cosmopolitan Club
Regina Central Lions Club
Cindercrete Products Limited
Commercial Printers Limited
Downtowner's Optimist Club
Eastview (Regina) Rotary Club
Elizabeth Regina Chapter I.O.D.E.
Empire Rebekah Lodge No. 43
Excelsior Chapter No. 21 Order of the Eastern Star
Frederick W. Hill Foundation
Regina Industrial Parks Rotary Club
Lions Sight and Service Foundation District 5CE
Masonic Council of District No. 2
Mid-West Motors (1966) Limited
Naomi Rebekah Lodge No. 3
Ophthalmic Associates
Pasqua Hospital Auxiliary
Queen City Kinettes
Radiology Associates of Regina
Regina Automobile Dealers Association
Regina Auto Sport Club Incorporated
Regina Central Lions Club
Reliable Stationers Limited
Romanian Canadian Culture Club
Royal Bank of Canada
National Victoria and Grey Trust
Toronto-Dominion Bank
Ukrainian Women's Organization of Canada
Wheatland Chorus
Zonta Club of Regina

Sincere appreciation is extended to the many other friends of the South Saskatchewan Hospital Centre who have made donations of varying amounts. A special thank you is extended to the members of the Fundraising Committee and particularly to Mr. Sorrel Steinberg, retired Chairman, for his continued dedication to health care.

Financial Review

The following financial statements for the South Saskatchewan Hospital Centre are presented on a consolidated basis with additional schedules and reports providing information in regard to the operations of each Division. Information provided in the Schedules of Operations is summarized as:

	Pasqua Hospital	Plains Health Centre	Wascana Hospital	Total
Total Revenue	$35,306,167	$33,432,195	$15,769,571	$84,507,933
Total Expenses	35,746,162	33,623,625	$15,817,620	85,187,407
Operating Deficit	(439,995)	(191,430)	(48,049)	(679,474)

As indicated above, the constant increase of costs associated with the delivery of health care resulted in total expenses of $85,187,407 and an overall deficit of $679,474 for the Centre. The 5.9% increase in total expenses from the previous year (from $80,457,562 to $85, 187,407) shows the magnitude of cost increases in an industry where technology is expanding as rapidly as the expectations of the people it serves. Although the deficit was incurred in order to provide a continuation of high quality health care, it is clear that this can only be considered as a short term solution and the problem of rising health care costs must be addressed on a longer term basis.

In conclusion, the effort, dedication, and time spent by the staff, management, and members of the Finance & Personnel Committee of the Board of Governors is recognized and greatly appreciated.

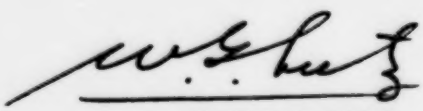
J. E. Allen, C.A.,
Director of Finance.

Auditor's Report

To the Members of the Legislative Assembly
Province of Saskatchewan

I have examined the balance sheet of the South Saskatchewan Hospital Centre as at March 31, 1986 and the statements of operations, changes in financial position, unappropriated equity and appropriated equity for the year then ended. My examination was made in accordance with generally accepted auditing standards, and accordingly included such tests and other procedures as I considered necessary in the circumstances.

In my opinion, these financial statements present fairly the financial position of the South Saskatchewan Hospital Centre as at March 31, 1986 and the results of its operations and the changes in its financial position for the year then ended in accordance with the disclosed basis of accounting applied on a basis consistent with that of the preceding year.



Regina, Saskatchewan
June 6, 1986

W. G. Lutz, F.C.A.
Provincial Auditor

Statement 1

South Saskatchewan Hospital Centre
Balance Sheet
As at March 31, 1986

(with comparative figures for March 31, 1985)

	1986	1985
Assets		
Current:		
Cash on hand and in bank	$ 731,472	$ 392,678
Short term investments at cost which approximates market value	2,900,000	1,600,000
Accounts receivable - S.H.S.P. (Note 2)	4,106,857	7,479,889
Accounts receivable less allowance for doubtful accounts - (1986-$25,738; 1985-$7,918)	1,605,276	1,568,258
Inventories of supplies at cost	2,460,113	2,344,691
Prepaid Expenses	465,943	345,545
Total Current Assets	12,269,661	13,731,061
Designated Hospital Revenue:		
Investment - at cost which approximates market value (Note 4)	45,940	27,825
Fixed:		
Building, equipment and leasehold improvements (Notes 1 (c) and 3)	72,793,942	70,403,651
	$85,109,543	$84,162,537
Liabilities and Equity		
Current:		
Accounts payable and accrued liabilities	$ 7,633,245	$ 5,289,948
Accrued vacation pay	3,744,119	3,566,306
Donations and patients' trust fund	418,219	382,841
Contractors' payable	—	2,404,507
Advances from Province of Saskatchewan	389,736	520,399
Total Current Liabilities	12,185,319	12,164,001
Equity:		
Unappropriated equity - Statement 2	72,878,284	71,907,472
Appropriated equity - Hospital Revenue Tax - Statement 3	45,940	91,064
	72,924,224	71,998,536
	$85,109,543	$84,162,537

(See accompanying notes to the financial statements)

Statement 2

South Saskatchewan Hospital Centre
Statement of Unappropriated Equity
Year Ended March 31, 1986

(with comparative figures for the previous year)

	1986	1985
Balance, beginning of year	$71,907,472	$63,866,572
Building, equipment and leasehold improvements acquired from:		
Grants from the Province of Saskatchewan	4,503,289	10,076,454
The Hospital Revenue Act funds (Statement 3)	503,906	798,546
Grants from Veterans Affairs Canada	16,754	—
Donations	316,310	343,188
Net (Deficit) Surplus for the year	(679,474)	109,999
Depreciation	(3,730,828)	(3,315,203)
Gain on disposal of equipment	40,855	27,916
Balance end of year	$72,878,284	$71,907,472

(See accompanying notes to the financial statements)

South Saskatchewan Hospital Centre
Statement of Appropriated Equity-
Hospital Revenue Tax
Year Ended March 31, 1986

(with comparative figures for the previous year)

	1986	1985
Balance, beginning of year	$ 91,064	$ 437,390
Funds received under The Hospital Revenue Act	458,782	452,220
Funds used to acquire buildings, equipment and leasehold improvements	(503,906)	(798,546)
Balance, end of year (Note 1 (e) and 4)	$ 45,940	$ 91,064

(see accompanying notes to the financial statements)

South Saskatchewan Hospital Centre
Statement of Operations
Year Ended March 31, 1986

(with comparative figures for the previous year)

	1986	1985
Revenue:		
Inpatient service	$73,882,037	$71,051,997
Outpatient service	7,424,739	6,555,681
Other	3,201,157	2,959,883
Total Revenue	84,507,933	80,567,561
Expenses:		
Salaries, fringe benefits and other remuneration	62,957,713	59,736,672
Medical and surgical supplies and drugs	7,685,933	7,278,323
Laundry and linen	2,240,200	2,196,420
Electricity, fuel and water	2,050,072	1,866,696
Food	1,651,612	1,602,905
Maintenance and repair	1,555,058	1,402,425
Other	7,046,819	6,374,121
Total Expenses	85,187,407	80,457,562
Operating (deficit) surplus for the year	$ (679,474)	$ 109,999

(see accompanying notes to the financial statements)

Statement 5

South Saskatchewan Hospital Centre
Statement of Changes in Financial Position
Year Ended March 31, 1986

(with comparative figures for the previous year)

	1986	1985
Source of Funds:		
Operating (Deficit) surplus for the year	$ (679,474)	$ 109,999
Grants from Province of Saskatchewan	4,503,289	10,076,454
Grants under The Hospital Revenue Act	458,782	452,220
Grants from Veteran Affairs Canada	16,754	—
Other	357,165	371,104
Total Source of Funds	4,656,516	11,009,777
Application of Funds:		
Purchase of fixed assets	6,121,119	11,093,813
Increase in designated hospital revenue investments	18,115	7,917
Total Application of Funds	6,139,234	11,101,730
Increase (decrease) in working capital	(1,482,718)	(91,953)
Working capital, beginning of year	1,567,060	1,659,013
Working capital, end of year	$ 84,342	$ 1,567,060
Represented by:		
Current assets	$12,269,661	$13,731,061
Current liabilities	12,185,319	12,164,001
	$ 84,342	$ 1,567,060

(See accompanying notes to the financial statements)

South Saskatchewan Hospital Centre
Notes to Financial Statements
March 31, 1986

1. ACCOUNTING POLICIES

These financial statements are prepared in accordance with the following accounting policies which are considered appropriate for organizations of this type:

A. Accrual Accounting

The South Saskatchewan Hospital Centre follows the accrual method of accounting.

B. Inventories

Inventories are valued at cost, determined on the first in, first out basis.

C. Fixed Assets

Fixed assets are initially recorded at cost. Normal maintenance and repair are expensed as incurred.

Depreciation is calculated on the straight line basis. The leasehold improvements of the Wascana Hospital are amortized at 2½% per annum, while those of the Pasqua Hospital are amortized over the remaining life of the lease. The building costs of the Plains Health Centre are depreciated at 2½% per annum. Equipment is generally depreciated in accordance with procedures set out in the Canadian Hospital Accounting Manual.

The acquisition of fixed assets of the South Saskatchewan Hospital Centre is primarily funded through government grants. Since these grants are of a non-operating nature, they are not included in the statement of operations but are credited directly to unappropriated equity. A provision for depreciation, therefore does not appear in the statement of operations but is charged to unappropriated equity to reflect the decrease in the unamortized cost of the fixed assets.

D. Accrued Vacation Pay

The South Saskatchewan Hospital Centre records accrued vacation pay for all staff and a corresponding amount of income from Saskatchewan Hospital Services Plan in the year in which the vacation leave is earned rather than in the year the vacation is paid.

E. Hospital Revenue Act

Under the Hospital Revenue Act, the City of Regina provides funding to the South Saskatchewan Hospital Centre. One half of these funds are classified as "frozen" since the approval of the Minister of Health is required before expenditures can be made.

2. ACCOUNTS RECEIVABLE - S.H.S.P.

	1986	1985
Vacation pay accrual	$ 3,744,119	$ 3,566,306
Authorized expenditures Special Funding	8,711	364,446
Equipment expenditures	—	179,202
Construction expenditures and holdbacks	354,027	3,369,935
	$ 4,106,857	$ 7,479,889

3. BUILDING, EQUIPMENT AND LEASEHOLD IMPROVEMENTS

			1986	1985
	Cost	Accumulated Depreciation	Net Book Value	Net Book Value
Wascana Hospital				
— leasehold improvements	$ 1,722,809	$ 583,505	$ 1,139,304	$ 950,277
— equipment	2,177,317	1,680,321	496,996	466,476
Pasqua Hospital				
— construction in progress	1,010,564	—	1,010,564	15,524,043
— leasehold improvements	2,237,724	563,986	1,673,738	1,566,664
— equipment	7,591,536	4,591,677	2,999,859	2,950,342
— regeneration - leasehold improvements	48,536,719	2,788,025	45,748,694	31,072,961
— regeneration - equipment	5,475,737	1,210,102	4,265,635	2,871,871
Plains Health Centre				
— building	15,624,749	4,554,638	11,070,111	11,210,441
— equipment	10,871,545	6,482,504	4,389,041	3,790,576
	$95,248,700	$22,454,758	$72,793,942	$70,403,651

The Board of the South Saskatchewan Hospital Centre has leased the Pasqua Hospital from the Province of Saskatchewan for a term of thirty-three years beginning September 1, 1972. The Board of the South Saskatchewan Hospital Centre has also leased the Wascana Hospital from the Province of Saskatchewan for a term of thirty-three years beginning April 1, 1968. Both leases provide for a nominal rental of $1 per year.

4. HOSPITAL REVENUE TAX FUNDS

At March 31, 1986, the fund included frozen funds of $45,940 (1985 - $27,825). This amount of $45,940 (1985 - $63,239) is available for future fixed asset purchases upon receiving approval of the Minister of Health.

5. COMMITMENTS

At March 31, 1986, the South Saskatchewan Hospital Centre is committed to certain fixed asset purchases totalling approximately $1,326,485 (1985 - $1,603,579).

6. PROVINCIAL PLAN FUNDING

The Government of Saskatchewan through the Saskatchewan Hospital Services Plan provides operating and capital funds to the South Saskatchewan Hospital Centre. During the year ended March 31, 1986, capital funding totalled $4,503,289 (1985 -$10,076,454) and operations funding totalled $75,919,895 (1985 - $72,590,226).

7. INCORPORATION

The South Saskatchewan Hospital Centre continues under The South Saskatchewan Hospital Act, Chapter S-55, 1978 Revised Statutes of Saskatchewan.

8. SUBSEQUENT EVENT

The operations of Wascana Hospital were transferred from the South Saskatchewan Hospital Centre to the Wascana Rehabilitation Centre through an agreement dated April 1, 1986.

This agreement included the transfer of the following assets and liabilities of the South Saskatchewan Hospital Centre at March 31, 1986 which were associated with the operation of Wascana Hospital.

Assets

Current:		
Cash on hand and in bank		$ 377,813
Accounts Receivable - S.H.S.P		787,375
Accounts Receivable - less allowance for doubtful accounts		521,269
Inventories at Cost		97,907
Prepaid Expenses		90,391
Fixed:		
Equipment & Facilities	3,900,126	
Less Accumulated Depreciation	2,263,826	
		1,636,300

Liabilities & Equity

Current:	
Accounts Payable & Accrued Liabilities	1,373,568
Accrued Vacation Pay	732,937
Donations & Patient Trust	61,092
Accounts Payable - S.H.S.P - Final Settlement Estimate	49,238
Equity:	
Appropriated Equity	1,294,220

South Saskatchewan Hospital Centre
Division Operations

The following information is unaudited and is not covered by the Auditor's Report which immediately precedes the balance sheet. This additional information is presented in regard to the operations of each Division within the South Saskatchewan Hospital Centre.

Pasqua Hospital

A Division of The South Saskatchewan Hospital Centre

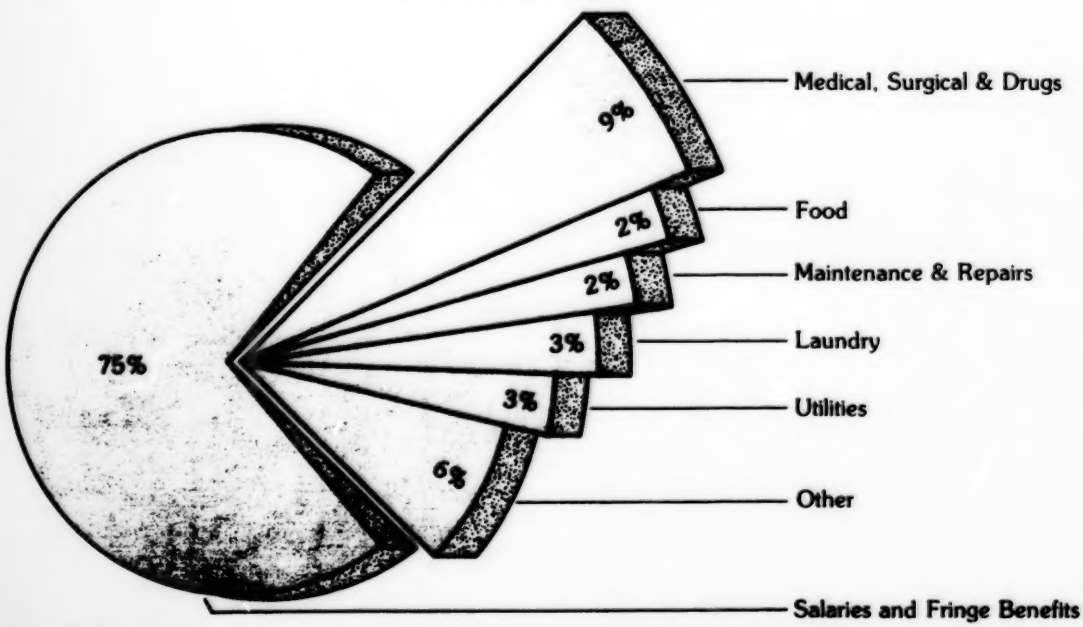
Schedule of Operations

Year Ended March 31, 1986

(with comparative figures for the previous year)

	1986	1985
Revenue:		
Inpatient service	$31,147,799	$29,391,713
Outpatient service	2,845,639	2,760,462
Other	1,312,729	1,102,717
Total Revenue	35,306,167	33,254,892
Expenses:		
Salaries fringe benefits and other remuneration	27,008,794	25,597,114
Medical and surgical supplies and drugs	3,157,379	2,915,284
Laundry and linen	951,098	936,096
Electricity, fuel and water	1,132,497	953,468
Food	633,199	648,364
Maintenance and repair	641,930	507,466
Other	2,221,265	1,812,486
Total Expenses	35,746,162	33,370,278
Operating (Deficit) Surplus for the year	$ (439,995)	$ (115,386)

Pasqua Hospital
Operating Expenses 1985 - 86

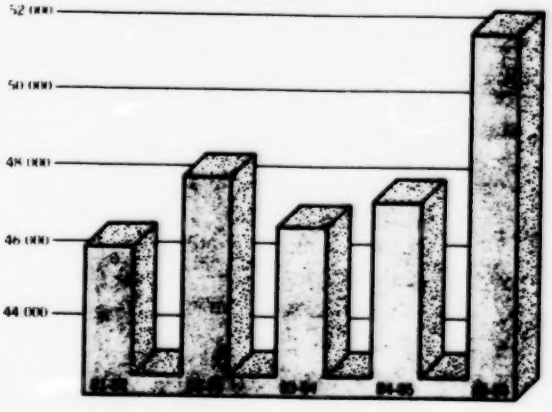


Pasqua Hospital - Medical, Surgical Supplies & Drugs

(Millions of Dollars)

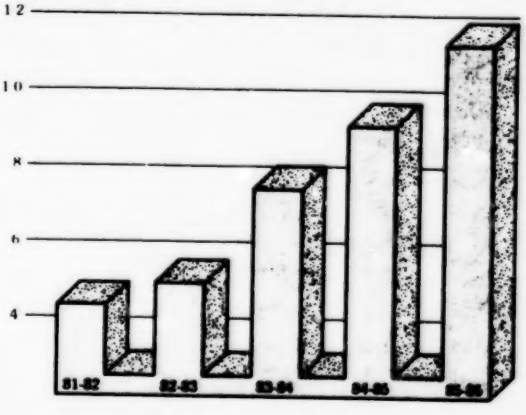
Pasqua Hospital - Emergency Visits

(Number of Visits)



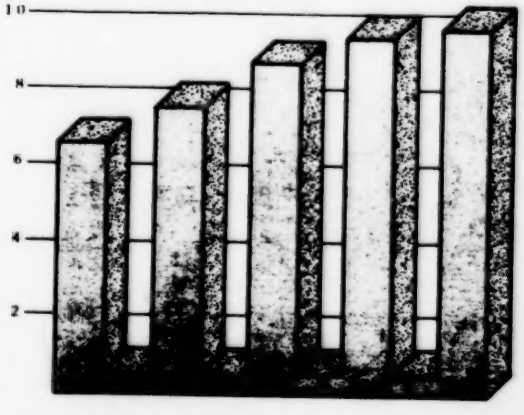
Pasqua Hospital - Utilities

(Millions of Dollars)



Pasqua Hospital - Laundry Costs

(Millions of Dollars)



Plains Health Centre

A Division of The South Saskatchewan Hospital Centre

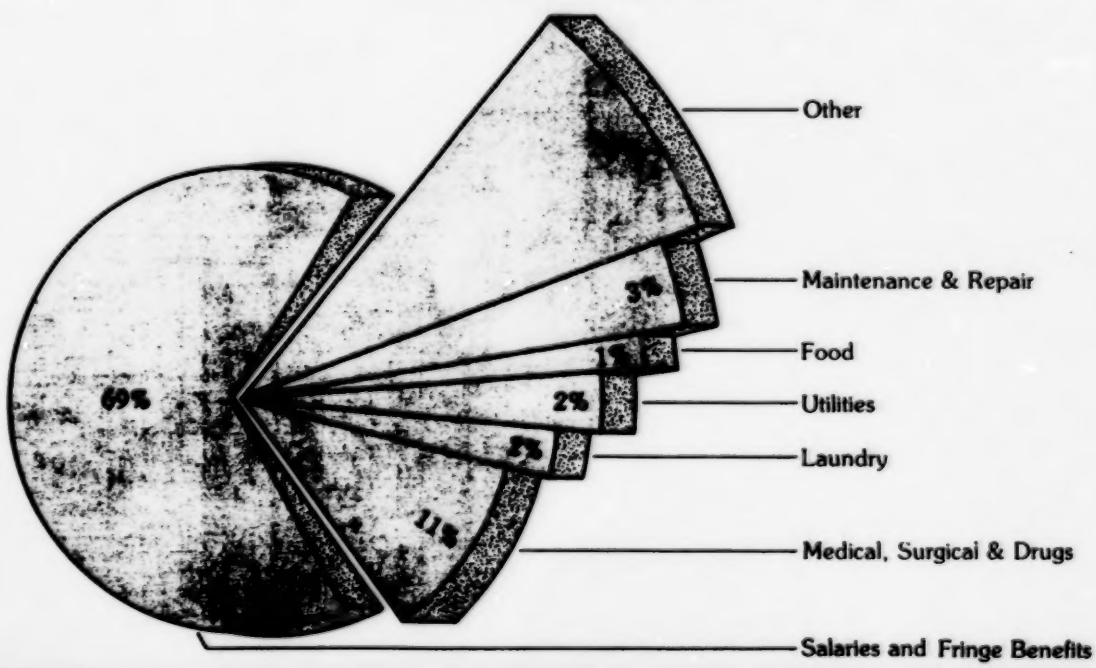
Schedule of Operations

Year Ended March 31, 1986

(with comparative figures for the previous year)

	1986	1985
Revenue:		
Inpatient service	$30,137,605	$29,510,341
Outpatient service	2,449,843	1,944,312
Other	844,747	824,855
Total Revenue	33,432,195	32,279,508
Expenses:		
Salaries, fringe benefits and other remuneration	23,193,216	22,067,185
Medical and surgical supplies and drugs	3,654,754	3,585,429
Laundry and linen	709,364	683,245
Electricity, fuel and water	724,166	708,801
Food	551,539	507,943
Maintenance and repair	842,525	817,198
Other	3,948,061	3,733,745
Total Expenses	33,623,625	32,103,546
Operating (Deficit) Surplus for the year	$ (191,430)	$ 175,962

Plains Health Centre
Operating Expenses 1985 - 86

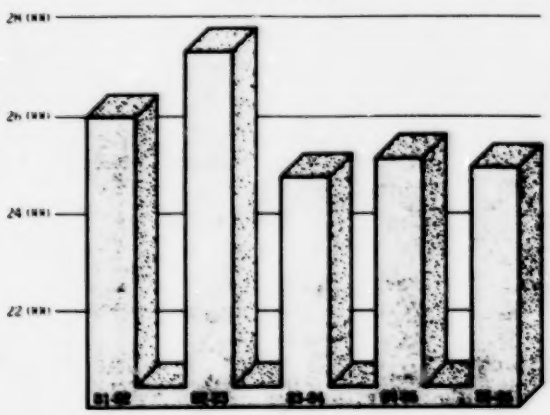


Plains Health Centre - Medical, Surgical Supplies & Drugs

(Millions of Dollars)

Plains Health Centre - Emergency Visits

Number of Visits



Plains Health Centre - Laundry Costs

(Millions of Dollars)

Plains Health Centre - Utilities

(Millions of Dollars)

Wascana Hospital

A Division of The South Saskatchewan Hospital Centre

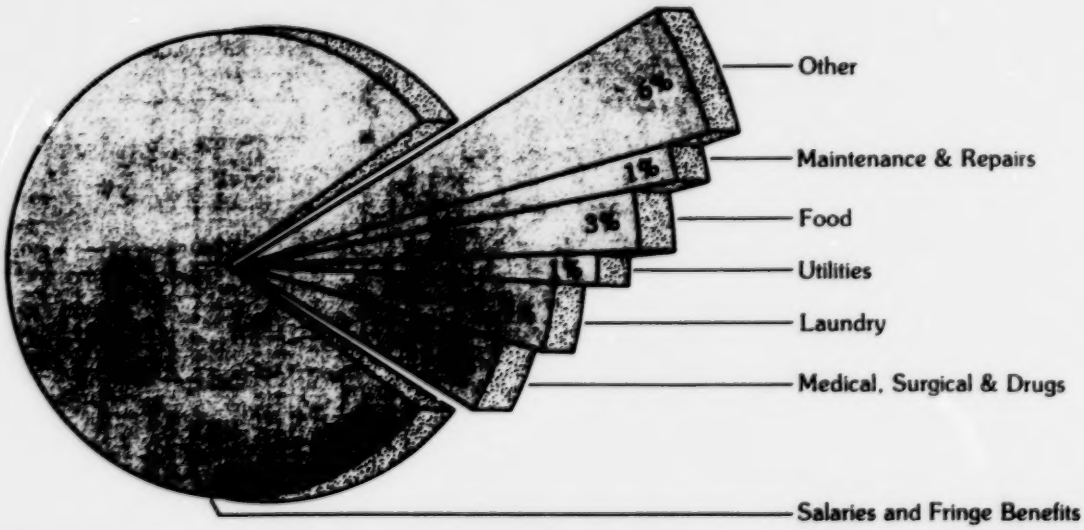
Schedule of Operations

Year Ended March 31, 1986

(with comparative figures for the previous year)

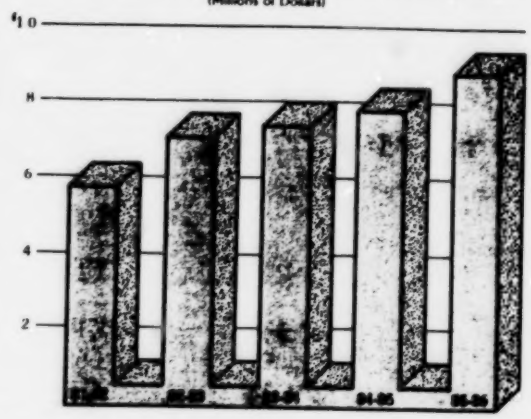
	1986	1985
Revenue:		
Inpatient service	$12,596,633	$12,149,943
Outpatient service	2,129,257	1,850,907
Other	1,043,681	1,032,311
Total Revenue	15,769,571	15,033,161
Expenses:		
Salaries, fringe benefits and other remuneration	12,755,703	12,072,373
Medical and surgical supplies and drugs	873,800	777,610
Laundry and linen	579,738	577,079
Electricity, fuel and water	193,409	204,427
Food	466,874	446,598
Maintenance and repair	70,603	77,761
Other	877,493	827,890
Total Expenses	15,817,620	14,983,738
Operating (Deficit) Surplus for the year	$ (48,049)	$ 49,423

Wascana Hospital
Operating Expenses 1985 - 86



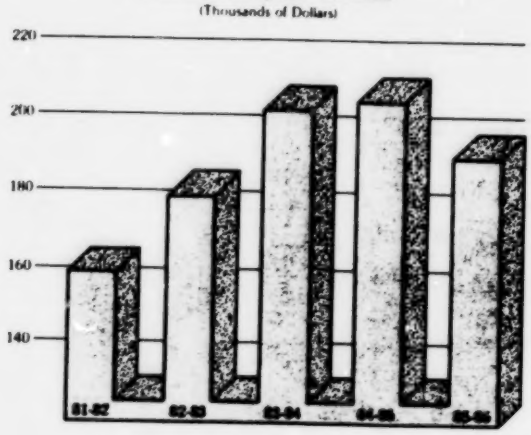
Wascana Hospital - Medical, Surgical Supplies & Drugs

(Millions of Dollars)



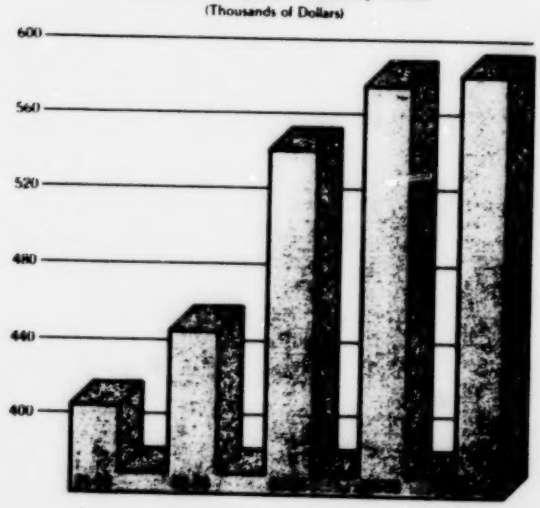
Wascana Hospital - Utilities

(Thousands of Dollars)



Wascana Hospital - Laundry Costs

(Thousands of Dollars)



Pasqua Hospital

A Division of The South Saskatchewan Hospital Centre

Statistical Report

Year Ended March 31, 1986

(with comparative figures for the previous year)

	1986	1985
Admissions	13,180	13,106
Patient Days	122,690	120,655
Average Daily Census	336.14	330.56
Average Days Stay	9.17	9.34
Newborn Admissions	1,304	1,205
Newborn Days	6,279	6,017
Average Days Stay - Newborn	4.87	4.97
Delivery Room Cases	1,295	1,211
Operating Room - Surgery Cases	9,750	9,236
Day Surgery	4,937	3,403
Emergency Visits	51,436	47,055
Laboratory - Units	4,585,624	5,557,501
Radiology - Examinations	50,623	45,361
Cytology - Units	2,458,228	2,445,272
Diagnostic Laboratory - Units	404,170	392,386
Nuclear Medicine - Procedures	12,583	12,091
Respiratory Therapy - Treatments	799	2,689
Physical Therapy - Visits	32,766	28,881
Meal Days	176,993	170,975
Laundry Pounds	1,959,067	1,999,765

Plains Health Centre

A Division of The South Saskatchewan Hospital Centre

Statistical Report

Year Ended March 31, 1986

(with comparative figures for the previous year)

	1986	1985
Admissions	8,831	8,812
Patient Days	86,443	86,482
Average Daily Census	236.83	236.28
Average Days Stay	9.65	9.81
Operating Room - Surgery Cases	4,324	4,097
Day Surgery	1,556	956
Emergecny Visits	25,034	25,088
Family Medicine Teaching Unit - Visits	17,719	17,133
Ambulatory Care - Visits	10,204	9,313
Laboratory - Units	3,283,189	4,030,875
Radiology - Examinations	45,550	41,555
Diagnostic Laboratory - Units	992,384	982,578
Cardiac Catheterization Laboratory - Procedures	5,118	4,809
Nuclear Medicine - Procedures	1,255	1,575
C.T. Scanner - Examinations	6,079	5,839
Respiratory Therapy - Visits	29,936	25,560
Physical Therapy - Visits	29,056	30,377
Occupational Therapy - Visits	3,291	3,434
Meal Days	134,711	131,691
Laundry Pounds	1,473,254	1,458,857

Wascana Hospital

A Division of The South Saskatchewan Hospital Centre

Statistical Report

Year Ended March 31, 1986

(with comparative figures for the previous year)

	1986		1985	
	Patient Days	Average Days Stay	Patient Days	Average Days Stay
Adult Rehabilitation	19,391	30.0	19,537	33.98
Extended Care	46,420	838.9	47,022	671.74
Veterans Service	19,084	392.9	18,917	525.47
Pediatric Rehabilitation	2,236	12.2	2,552	13.43
	87,131	90.2	88,028	101.07

	1986	1985
Admissions	870	877
Average Daily Census	238.7	241.2
Laboratory - Units	97,846	93,976
Radiology - Examinations	1,485	1,225
Occupational Therapy - Visits	40,014	30,962
Work Conditioning Unit - Visits	15,384	13,355
Physical Therapy & Gymnasium - Visits	95,141	89,774
Communication Disorder - Visits	3,259	4,114
Outpatient Clinic - Visits	4,655	4,554
Meal Days	119,965	119,298
Laundry Pounds	1,207,070	1,234,393